

REGIONAL SCHOOL DISTRICT 4

John Winthrop Middle School – Valley Regional High School

Proposed Budget for School Year 2008/2009

Approved by Referendum on May 28th, 2008



A Mission-Driven Learning Community with a PK-12 Line of Sight

Terry Stewart, Chair - Region 4 Board of Education
Kim M. Caron, Superintendent of Schools

Ruth Levy, Assistant Superintendent
Garth Sawyer, Business Manager



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

<u>TABLE OF CONTENTS</u>	Page
Regional School District 4	3
Core Beliefs, Mission Statement, and Strategic Goals	4-6
Average Daily Membership	7
John Winthrop Middle School Enrollment History	8
Valley Regional High School Enrollment History	9
Narrative Overview	10-11
Budget Overview	12
Budget Analysis (pie chart)	13
Budget Summary	14
New Positions and Upgrades	15-17
Budget Detail	18-24
Revenue	25
Budget Recap	26



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

Regional School District 4 is part of a system of schools comprising the Chester, Deep River, Essex, and Region 4 school districts. The districts are governed by multiple Boards of Education and administered under the auspices of the Supervision District agreement. The Boards of Education are committed to providing a rigorous, challenging, and cohesive educational program with a PK-12 line of sight. The Region 4 Board of Education received the Connecticut Association of Boards of Education “Leadership Award” in 2006 and 2007 for outstanding school district governance practices.

Regional School District 4

Regional School District 4 provides middle and high school public education for the member towns of Chester, Deep River, and Essex. John Winthrop Middle School provides educational services for approximately three hundred and fifty students in grades seven and eight. Valley Regional High School provides a comprehensive high school program for approximately six hundred and twenty students in grades nine through twelve.

The New England League of Middle Schools (NELMS) recently recognized John Winthrop Middle School as a “NELMS Spotlight School.” John Winthrop Middle School is one of only a handful of middle schools across New England to receive this prestigious award. The NELMS Spotlight Award acknowledges the outstanding work of the faculty, staff, administration, Board of Education, and the community in the support of an excellent educational program based upon the best of middle school practices. The NELMS Spotlight Award validates that the John Winthrop Middle School community provides an exceptional educational program anchored in a rigorous curriculum, specialized instructional practices planned to meet the needs young adolescents, skilled and supportive educators, a caring climate, communities that support student learning and healthy development, and a safe and healthy school environment developing caring and ethical citizens.

The New England Association of Schools and Colleges, Commission on Public Secondary Schools, recently awarded “continued accreditation” to Valley Regional High School. The Commission on Public Secondary Schools reported that they were impressed with many of the programs and services at Valley Regional High School. Some highlighted commendations include the effective use of the school mission and expectations, the development of courses that promote interdisciplinary learning, higher level thinking, and real world applications, the use of various instructional technologies across all disciplines, the renovation project which provides a positive learning environment, the positive climate and culture of the school, and the community’s active support and promotion of school programs.

Mr. Dave Russell, Principal
John Winthrop Middle School

Mr. Don Gates, Interim Principal
Valley Regional High School



*Regional School District 4
Chester – Deep River – Essex – Region 4*

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

Core Beliefs, Mission Statement, & Strategic Goals

Approved at a Joint Boards of Education Meeting on December 5, 2006

Vision Statement

Our schools endeavor to develop an educational program of excellence where all students achieve at high levels and best instructional strategies are pursued in an environment of inquiry, collaboration, support, and trust.

Mission Statement

We, the schools of Chester, Deep River, Essex, and Region 4, engage all students in a rigorous, challenging, and cohesive educational program. As a community of learners, we foster individual student achievement and empower students to excel in an environment of collaboration, responsibility, and mutual respect. We prepare our students to be knowledgeable, involved citizens in a rapidly changing world.

Core Beliefs

- Teaching: **We believe** in high academic standards in an environment where all students are challenged, supported, and engaged.
- Learning: **We believe** that all students can learn at high levels. Our attitudes, expectations, and effort directly impact student achievement and life long learning.
- Leadership: **We believe** that effective leadership exhibits all aspects of our mission and beliefs, and creates an environment of trust, cooperation, and understanding, where all members of the school community strive for continuous district-wide improvement.
- Culture & Climate: **We believe** a safe and supportive learning environment requires a culture of collaboration, trust, open communication, tolerance, and respect for and among all stakeholders.
- Community: **We value** every child and believe that it is the shared responsibility of the entire community to educate, support, and nurture each child. We should be held accountable for the results, for the resources provided, and for the accomplishment of our mission and goals.



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

Strategic Goals and Action Statements
January 2007 – June 2009

⇒ **Strategic Goal 1** **Teaching: To attract, retain, develop, and supervise the best possible staff for our schools.**

Action statements:

1. Revise the teacher evaluation plan to ensure the proper supervision, support, and evaluation of certified and non-certified staff.
2. Improve professional development opportunities to support the growth of administration, faculty, and staff in the delivery of high quality instruction.
3. Enhance the new teacher and staff induction and mentor program that serves to develop and retain staff.

⇒ **Strategic Goal 2** **Learning: To ensure the continuous progress of each student by implementing a challenging curriculum with clearly stated benchmarks.**

Action statements:

1. Support site-based “school improvement team” processes and recommendations to improve student learning PK-12.
2. Utilize the commendations and recommendations made by NEASC for school improvement at VRHS.
3. Develop a rigorous, well-articulated PK-12 curriculum with identified essential learnings and clearly stated, measurable benchmarks to ensure students possess high academic skills and positive social behaviors at graduation.
4. Evaluate and revise the process of curriculum development and new course recommendations.



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

⇒ **Strategic Goal 3** **Leadership:** **To promote, model, and implement the mission, vision, beliefs, goals, and improvement plans of the schools and the PK-12 district.**

Action statements:

1. Investigate and implement alternative designs for board meetings and committees to promote the goals of the PK-12 district.
2. Support the recruitment and development of a strong district leadership team thereby enhancing the district's overall capacity to guide district improvement.

⇒ **Strategic Goal 4** **Culture and Climate:** **To foster and sustain a climate of professionalism, trust and high expectations that is collaborative, respectful, nurturing, and safe for members of the school community.**

Action statements:

1. The Board, Administration, Faculty, Staff, Students, and School Community will identify and model a core set of values essential to a civil society. (Support and expand the social development program PK-12)
2. Assess, develop, and/or revise policies and practices addressing safety and climate.

⇒ **Strategic Goal 5** **Community:** **To build community support and involvement for the school system.**

Action statements:

1. Develop a regular, systematic method for communication to the community. Establish a systematic effort to encourage community dialogue regarding educational issues.
2. Bring fiscal management into alignment with policy and statute.
3. Improve budget process, budget format, and financial reports to increase confidence and trust by the Boards of Education, Boards of Finance, and Boards of Selectmen.



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

Average Daily Membership

What is Average Daily Membership (ADM)?

Regional School District 4 provides public middle and high school education to the member towns of Chester, Deep River, and Essex. The costs associated with Regional School District 4 are assigned to member towns using a three-way allocation. The allocations are based on the Average Daily Membership (ADM) among the member towns. Average Daily Membership for the subsequent budget year is determined by the total number of students in each member town grades 7-12 based upon the Connecticut State Department of Education October 1 census of actual enrollment in the current year. Students educated out of district assigned to the home district (special education, vocational agriculture) not including students attending Technical High Schools and Adult Education.

Average Daily Membership for the 2008/2009 Budget

- Average Daily Membership for Region 4

	<u>Chester</u>	<u>Deep River</u>	<u>Essex</u>
School Year 2008/2009	25.08%	33.61%	41.31%
School Year 2007/2008	24.61%	34.35%	41.04%
Change	0.47%	-0.74%	0.27%



Regional School District 4
Chester - Deep River - Essex - Region 4

Proposed Budget for School Year 2008/2009

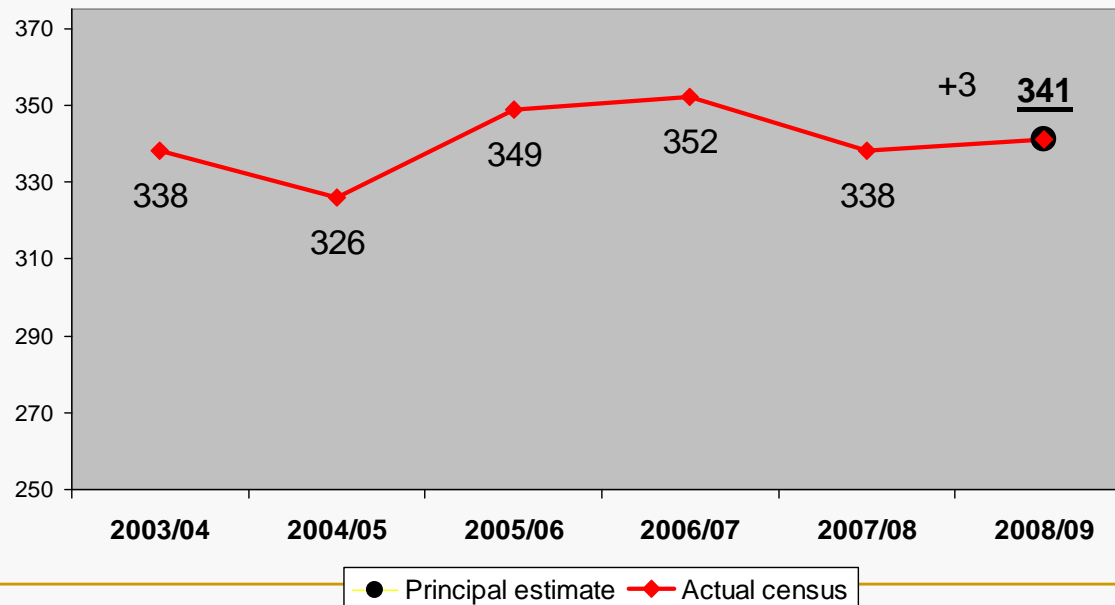
REGIONAL SCHOOL DISTRICT 4

John Winthrop Enrollment History

John Winthrop Middle School grades 7-8
Actual Enrollment and Projections

2003/04 – 2008/09

(actual enrollment based upon SDE October 1 census report PSIS)





*Regional School District 4
Chester - Deep River - Essex - Region 4*

Proposed Budget for School Year 2008/2009

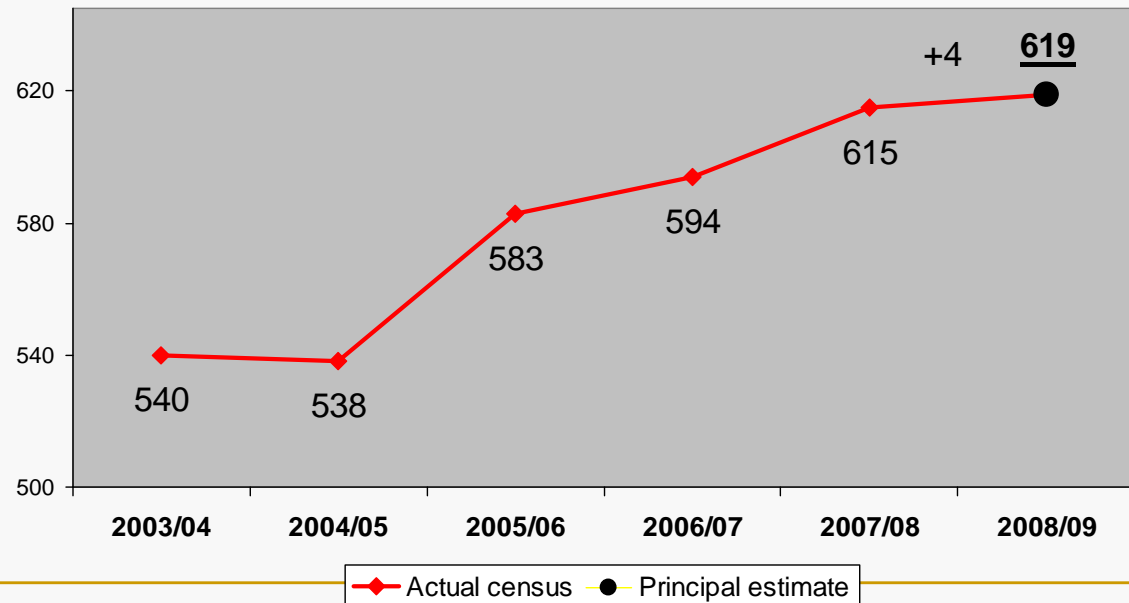
REGIONAL SCHOOL DISTRICT 4

Valley Regional High School Enrollment History

**Valley Regional High School grades 9-12
Actual Enrollment and Projections**

2003/04 – 2008/09

(actual enrollment based upon SDE October 1 census report PSIS)





Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

Narrative Overview

Regional School District 4 supports the operations of John Winthrop Middle School and Valley Regional High School. The budget for school year 2008/2009 represents a conservative budget estimate designed to meet our educational mission. The budget estimate for 2008/2009 addresses our contractual obligations, health benefit costs, rising energy costs, and mandated expenses while planning for important needs in school services.

A status quo budget for school year 2008/2009 represents a 4.60% increase over the 2007/2008 appropriation. In determining a status quo budget, the administration reviewed and adjusted current levels of service. The 2008/2009 status quo budget includes reductions from current levels in salaries due to anticipated retirements and various reductions in repair, supply, and equipment accounts. Factors contributing to a status quo budget include contractual obligations, special education costs, heating costs, maintenance costs, and health benefits due to high claims activity.

The following important increases in staffing and services are included in the 2008/2009 budget.

Curricular

- A 0.5 English Teacher position at VRHS is included in the 2008/2009 budget. The English department staffing level in 2001/2002 was 8.0 teachers when student enrollment was 498. The current staffing level is 7.0 teachers with student enrollment projected to be 619 in 2008/2009. The additional 0.5 teaching position will partially restore the lost position and facilitate instruction to underachieving students in this core academic area (\$36,877.52 including benefits).
- A 1.0 Special Education Teacher position at VRHS is included to address increased service hours due to more intensive special needs at the secondary level funded through the Individuals with Disabilities Education Act (IDEA) grant (\$62,175 IDEA funded, no local cost).
- Virtual High School site coordinator; the purpose of the Virtual High School program is to expand students' educational opportunities and 21st century skills. A stipend for a site coordinator at VRHS is required to encourage, coordinate, and monitor student involvement (\$1981).

Co-curricular and athletics

- VRHS Diversity club addresses our increasingly diverse, global culture and helps the school community to become more open to cultural differences. The club brings together students to address issues of diversity and to create a welcoming, inclusive school climate (\$2475).
- VRHS Photography club; provides instruction in photography in an extra-curricular format (\$2475).
- JWMS Assistant Coach, girls soccer; increased student participation necessitates hiring an assistant coach (\$1493).
- JWMS Assistant Coach, boys soccer; increased student participation necessitates hiring an assistant coach (\$1493).



Regional School District 4
Chester – Deep River – Essex – Region 4

Proposed Budget for School Year 2008/2009

REGIONAL SCHOOL DISTRICT 4

- VRHS A.M. Band; allows the band instructor to meet with band students before school facilitating more consistent instruction given our block schedule (\$1892).
- VRHS Concert Chorus; allows the chorus instructor to meet with chorus students beyond the school day facilitating more consistent instruction given our block schedule (\$2475).

Materials and Equipment

Heat tape on VRHS roof (\$4500)	VR world language software (\$9743)
VR/JW security cameras to increase coverage (\$3000)	VR world language desk/chair replacement (\$8999)
	VR temporary storage building and slab (\$20,000)

Regional School District 4 is deferring the following requests in the 2008/2009 budget year in recognition of municipal needs and the economic climate.

<u>Instructional & Staffing</u>	<u>Materials and Equipment</u>
Increase World Language instruction at VRHS	JWMS install brick on maintenance garage
Teacher assistant for in-school suspension	JWMS Shed roof
	VRHS Scissor lift
<u>Co-curricular</u>	VRHS music request for a Zildjian gong
JWMS Assistant Coach, Baseball	VRHS repave driveway
JWMS Assistant Coach, Softball	JWMS tractor cab
VRHS women's chorus	JWMS window replacement
VRHS intramural summer weight training	VRHS fine arts request for pug mill
Upgrade JWMS drama club	JWMS trailer for lift
	VR flagpole uplights
	VR/JW security cameras reduced by 50%
	VR repair driveway curb and parking lot

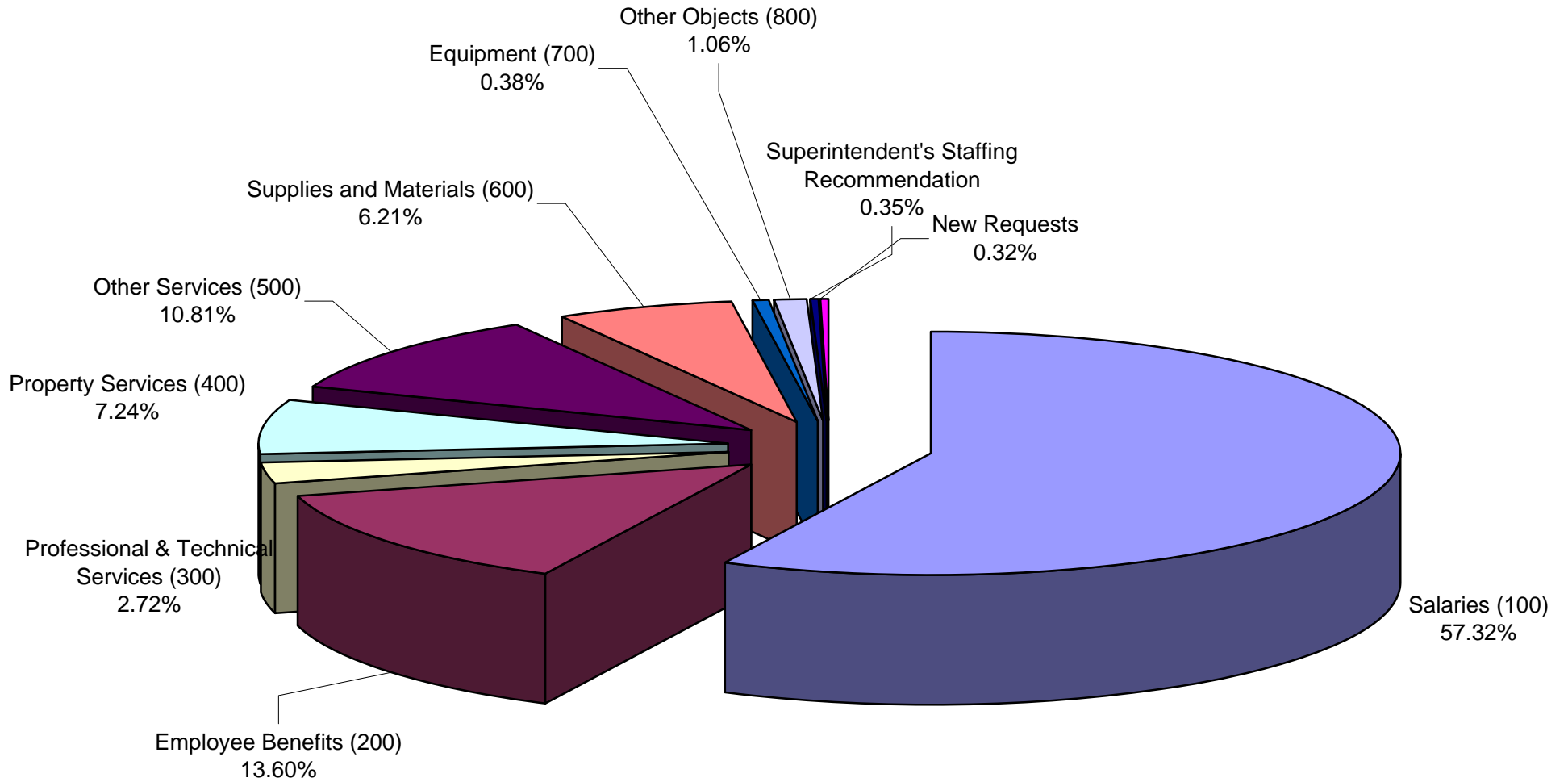
The Regional School District 4 total gross expense to be adopted by referendum for school year 2008/2009 is \$16,700,504, which represents an increase of \$626,854 or 3.90% over the 2007/2008 appropriation.

The Regional School District 4 net billings (gross expense minus revenue) to the member towns for school year 2008/2009 is \$16,227,028, which represents an increase of \$615,878 or 3.93% over the 2007/2008 net billings.



Regional School District 4
Chester – Deep River – Essex – Region 4
Proposed Budget for School Year 2008/2009

2008-2009 Analysis of Proposed Budget by Object





Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

**BUDGET SUMMARY
 EXPENDITURES BY OBJECT
 CODE**

	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense as of 3/5/2008	2008-09 Requested	Object Description
Salaries (100)	7,442,393	7,844,625	8,101,070	8,313,416	8,364,521	Includes regular and extra compensatory wages for employees
Employee Benefits (200)	1,719,045	1,694,776	1,776,841	1,776,802	1,984,214	Contractual Benefits for employees including medical, life insurance, annuities and FICA/Medicare.
Professional & Technical Services (300)	243,680	333,687	391,775	359,060	396,209	Primarily legal, consulting, rehabilitative, and professional development services performed by outside contractors.
Property Services (400)	922,446	1,111,454	1,149,536	1,072,680	1,056,219	Expenditures from these accounts are used for upkeep and repairs of school buildings and equipment.
Other Services (500)	1,200,966	1,160,671	1,448,862	1,398,993	1,577,656	Expenditures from these accounts are used primarily for transportation, communications, out of district tuition, travel, and conferences.
Supplies and Materials (600)	658,775	724,208	827,516	785,492	906,375	Includes supplies, materials, textbooks, utilities such as heating oil.
Equipment (700)	39,520	79,230	87,548	82,189	54,987	Funds from these accounts are used for new and replacement equipment.
Other Objects (800)	63,147	94,550	75,208	69,724	154,988	These accounts are used to budget for professional memberships.
TOTAL	12,289,971	13,043,201	13,858,356	13,858,356	14,495,169	4.60% See Major Budget Drivers Page 14
Superintendent's Staffing Recommendation					51,162	0.37% See Page 15
New Requests					46,242	0.33% See Page 16
Total General Fund	12,289,971	13,043,201	13,858,356	13,858,356	14,592,573	5.30%
Debt Service	2,508,881	2,114,494	2,215,294	2,215,294	2,107,931	-4.85%
Total Expenditures	14,798,852	15,157,694	16,073,650	16,073,650	16,700,504	3.90%
Revenues	459,251	356,607	412,500	412,500	423,476	2.66% See Page 25
Net Billings to Town	14,339,601	14,801,087	15,661,150	15,661,150	16,277,028	3.93%

Note: To properly reflect the operations of Region 4, the Region has implemented the accounting practice of presenting revenues and expenditures as gross figures and are no longer presented as net figures. Prior year data was adjusted to show gross revenues and expenditures for proper comparison purposes.



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009
REGION 4 MAJOR BUDGET DRIVERS

Line	Budget Drivers	Amount of Increase	Increase to Total Budget
<u>Contractual & Mandated Increases:</u>			
Various	Salary Contractual Increase	\$ 261,985	1.89%
5210	Health Benefits	\$ 164,812	1.19%
	Utilities		
5624	Heating Oil	\$ 59,430	
5626	Gasoline	\$ 1,990	
5412	Electricity	\$ 11,600	
	Total Utilities	\$ 73,020	0.53%
5511 & 5561	Out-of-District Placements	\$ 149,981	1.08%
	Contractual & Mandated Increases	\$ 649,798	4.69%
<u>Status Quo & Identified Needs Increase:</u>			
Various	Reinstatement of various accounts reduced in 2007-2008 to fund the unbudgeted TRB payment	\$ 174,837	1.26%
5834	Bond Issuance Cost for final building project bond.	\$ 75,000	0.54%
	Status Quo & Identified Needs Increases	\$ 249,837	1.80%
<u>Supervision Increase:</u>			
Various	Supervision District	\$ 93,199	0.67%
	Increase due to Major Budget Drivers	\$ 992,834	7.16%
<u>Reductions:</u>			
5113	Reduction due to anticipated retirements	\$ (52,548)	-0.38%
Various	Reductions made to bring to current level. Elimination of TRB early retirement payment and reduction in repair, supply and equipment accounts,.	\$ (303,473)	-2.18%
	Total Reductions	\$ (356,021)	-2.56%
	Net Impact of Budget Drivers and Reductions	\$ 636,813	4.60%



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

NEW POSITIONS AND UPGRADES

Location	FTE	Position	Salary	Benefits	Total	% Increase to Total Budget
Certified						
Valley Regional	0.50	New, English Teacher	24,307.00	12,570.52	36,877.52	0.27%
Valley Regional	0.00	Upgrade, World Language Teacher .33 to 1.0 FTE	0.00	0.00	0.00	0.00%
Valley Regional	1.00	New, Special Education Teacher	0.00	0.00	0.00	0.00% Grant Funded
	1.50	Certified Total:	24,307.00	12,570.52	36,877.52	
Paras-Educator / Teacher Assistant						
VR & JW	1.00	New, In-School Suspension Teacher Assistant	0.00	0.00	0.00	0.00%
			0.00	0.00	0.00	
Coach / Mentor / Extra-Curricular						
Valley Regional		New, Virtual High School Site Coordinator	1,840.00	141.00	1,981.00	0.01%
Valley Regional		New, "SPEAK" Club	2,299.00	176.00	2,475.00	0.02%
Valley Regional		New, Photography Club	2,299.00	176.00	2,475.00	0.02%
John Winthrop		New, Assistant Coach - Girls Soccer	1,387.00	106.00	1,493.00	0.01%
John Winthrop		New, Assistant Coach - Boys Soccer	1,387.00	106.00	1,493.00	0.01%
Valley Regional		New, Zero Hour Band	1,758.00	134.00	1,892.00	0.01%
Valley Regional		New, Full Concert Chorus	2,299.00	176.00	2,475.00	0.02%
Valley Regional		New, Intramural Weight Training (summer program)	0.00	0.00	0.00	0.00%
John Winthrop		Upgrade, JW Drama Club	0.00	0.00	0.00	0.00%
John Winthrop		New, Assistant Coach - Baseball	0.00	0.00	0.00	0.00% Plan for '09-10
John Winthrop		New, Assistant Coach - Softball	0.00	0.00	0.00	0.00% Plan for '09-10
Valley Regional		New, Women's Chorus	0.00	0.00	0.00	0.00% Plan for '09-10
		Coach/Mentor/Extra-Curricular Total:	13,269.00	1,015.00	14,284.00	
Non-Certified						
		Non-Certified Total:	0.00	0.00	0.00	
		Totals:	37,576.00	13,585.52	51,161.52	0.37%

Notes: Does not include Para's requested on an ongoing, as needed basis.



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

New Requests for the Region 4 Budget

<u>Object</u>	<u>School</u>	<u>Program</u>	<u>Amount</u>	<u>% Increase to Total Budget</u>	<u>Description</u>
5430	VR	Install heat tapes on roofs	\$ 4,500	0.03%	To install heat tapes on roofs
5641	VR	World Languages - Textbooks/Software	\$ 9,743	0.07%	This is required for the new language lab.
5730	VR/JW	Security Cameras	\$ 3,000	0.02%	To increase the coverage area to cover current dead spots for security and safety issues.
5730	VR	Maintenance Storage Building	\$ 20,000	0.15%	Storage building. Phase 1
5730	VR	World Languages - Replace desks and Chairs	\$ 8,999	0.06%	Replace the old rolling chairs and the folding plastic chairs with polypropylene task chairs, which are more hygienic, smaller, and easy to accommodate in configurations going from settings at the computer desks to the student ark desks. Replace the old student desks with arc desks for better space utilization.
5430	VR	Install uplights on flagpole	\$ -		To install uplights on flagpole
5430	VR	Repair curb driveway and parking lot	\$ -		To repair current curb the Valley Regional driveway and parking lot
5430	JW	Brick Garage			Brick the east side of maintenance garage.
5430	JW	Shed Roof			Build shed roof on west side of maintenance garage.
5730	VR	Scissor Lift			Scissor lift
5730	VR	Music - Zildjian Gong w/ stand			This is a basic instrument owned in a High School Band program. Often this instrument is used in concert band repertoire and students have to omit the part due to the school not owning the instrument.
5430	VR	Repave driveway			Repave driveway along gym
5730	JW	Tractor Cab			Cab for John Deere tractor.
5430	JW	Reinstate Window Replacement			Year 1 of 5 for a Window Replacement program at John Winthrop.
5730	JW	Tractor Cab			Cab for John Deere tractor.
5730	VR	Fine Arts - Pug Mill with Stand			A Pug Mill is used to recycle clay. Over 50% of the clay that is purchased is ruined because it cannot be recycled and used in other works.
5730	JW	Trailer			Trailer for scissor lift



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

5730	JW	Library - Two Stand Alone Computer Stations	Students need to be able to have access to the card catalog. Too often all computers are being used for research and students cannot access the card catalog. Two dedicated stand alone terminals would improve this situation.
5730	VR	Music - Choral Risers	The risers currently being used belong to Cappella Cantorum. This has led to scheduling problems for the use of the risers. The expected life span of risers are 20-25 years.
5730	VR	Graduation Risers	Risers for graduation
5730	VR	Physical Ed. - Replace Machines in Fitness room	To replace the crosstainer - cardio machine, the leg extension / curl machine, and the pectoral / rear deltoid machine.
5730	VR	Raku Kiln, Accessories, & Furniture	Enhancement of ceramic curriculum which would allow for outside firing. This would increase the students's cultural arts understanding while observing cultural diversity and world perspectives. Encourages students to work both collaboratively and indepe
		Total	
		<u><u>\$ 46,242</u></u>	0.33%



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

Object	Description	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense	2008-2009 Requested	Object Description
OBJECT 100 - SALARIES:							
5111	Administration	364,192	409,831	397,070	393,439	405,243	Includes salaries of the Principals and Assistant Principals for the middle and high schools.
5112	Department Coordinators Salary	63,236	71,368	59,080	72,795	74,251	Contractual stipends for teachers in the Department Coordinator position.
5113	Teacher Salary	4,902,995	4,946,083	5,273,141	5,293,811	5,411,800	Contractual salaries for teachers.
5114	Secretary Salary	284,354	296,273	331,492	338,280	349,145	Salaries for secretaries
5115	Custodian Salary	497,295	496,890	527,236	484,212	518,915	Salaries for custodians and Bldg & Grounds Director
5116	Nurse Salary	84,259	77,452	79,174	86,299	87,550	Salaries for nurses.
5118	Food Service Salary	9,173	9,648	20,032	20,032	20,032	Subsidy for the Food Service Director's Salary.
5119	Para-Educator Salary	327,400	335,531	360,678	372,641	390,778	Wages for para-educators.
5120	Network Technician Salary	70,840	69,946	73,327	70,230	73,364	Salary for network technicians.
5121	Expert / Master Teacher Salary	8,000	2,000	6,000	8,000	8,000	Contractual stipends for teachers in the Expert/Master teacher position.
5123	Substitute Teacher	82,590	125,837	94,000	94,000	94,000	Daily rate of \$75 for the anticipated annual number of substitute days. Includes cost of one intern.
5124	Substitute Secty / Para-ed / Custodian	5,610	4,584	9,000	9,000	9,000	To provide coverage for when secretaries, para-educators, and custodians are absent.
5130	Athletic Trainer Salary	-	8,300	-	25,000	27,813	Salary for athletic trainer. Historically this has been a purchased service and funded through account 5321.
5133	Coach / Mentor / Extra-Curricular	274,607	308,960	319,235	319,235	325,620	Reflects expenses for contractual stipends for mentors, team leaders, extra-curricular advisors, and athletic coaches.
5134	Secretary OT / BOE Clerk Salary	1,504	1,276	1,500	1,500	1,500	Reflects the cost of overtime for the school secretaries and the clerk for the BOE.
5135	Custodian Overtime	11,039	12,401	11,700	11,700	12,600	Covers custodians for emergency snow removal, repairs, etc
5138	Food Service Overtime	-	-	600	600	600	Subsidy for the Food Service Overtime
5141	Early Retirement	-	174,837	-	174,837	-	The District's participation in the State of CT early retirement program.
5190	Bldg Rental Reimb.	-	1,960	-	-	-	Costs associated with coverage for events when building is rented. Revenue for events will be reflected in revenue line items
5198	Supervision District Salary	455,299	491,447	537,805	537,805	554,310	Region #4's proportionate share of Supervision District Salaries
TOTAL SALARIES		7,442,393	8,014,131	8,101,070	8,313,416	8,364,521	
OBJECT 200 - EMPLOYEE BENEFITS:							
5210	Health Insurance	1,308,695	1,254,230	1,320,000	1,320,000	1,484,812	To provide contractual health insurance to employees.
5214	Life Insurance	9,378	10,152	11,743	11,743	11,617	To provide contractual life insurance to employees.
5222	MERF	67,796	79,582	83,865	83,865	86,132	Non-certified pension plan is based on expected eligible staffing.
5223	FICA/Medicare	188,649	200,184	211,369	212,795	216,859	Required by statute for all non-certified personnel and certified personnel hired after 4/1/1986.
5250	Unemployment Compensation	16,626	812	7,935	7,935	8,000	Estimated expense based on potential claims.
5260	Worker's Compensation	52,255	59,998	61,000	59,535	59,535	Premium payments, required by statute, for all employees.
5291	Annuities	11,816	11,713	14,182	14,182	14,182	Contractual contributions to annuity contracts for para-educators and administrators.



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

Object	Description	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense	2008-2009 Requested	Object Description
5298	Supervision District Fringe Benefits	63,829	78,105	66,747	66,747	103,077	Region #4's proportionate share of Supervision District Benefits
TOTAL EMPLOYEE BENEFITS		1,719,045	1,694,776	1,776,841	1,776,802	1,984,214	
OBJECT 300 - PURCHASED & TECHNICAL SERVICES:							
5321	Purchased Services						
2410	Principals Office	18,893	16,463	29,700	4,700	2,700	To provide services for chemical waste removal. Also utilized for the VR newsletter and national honor society. In the past this has also included an outside athletic trainer which is now being funded in line 5130.
2901	National Honor Society	-	1,228	2,900	2,900	2,900	To provide funds for the National Honor Society for purchased services
	TOTAL PURCHASED SERVICES	18,893	17,691	32,600	7,600	5,600	
5322	Professional Development						
1103	English	750	800	2,100	2,600	3,000	To provide in school programs for students at John Winthrop Middle School such as Authors & Writers, Shakespeare Workshop, and "In Our Own Voice"
1190	After School Program & Assembly Speakers	4,738	2,853	7,280	4,280	9,580	To provide for assemblies and after school programs for the middle and high school students.
2120	Assembly Program (Sub Abuse)	687	645	1,000	1,000	1,000	Assembly speakers directly related to substance abuse prevention.
2213	Staff Training	73	355	-	-	-	To provide for staff training programs
2310	Teacher Course Reimbursement	30,460	28,000	44,000	32,000	35,200	Contractual tuition reimbursement for teachers.
	TOTAL PROFESSIONAL DEVELOPMENT	36,708	32,653	54,380	39,880	48,780	
5330	Other Professional Services						
1203	Homebound Instruction	20,715	16,938	3,600	15,385	15,885	To provide for homebound instruction.
1215	Special Education	3,109	6,839	48,880	43,880	43,880	To provide services and consulting for special needs students serviced in district. Also includes special education summer school and tutoring.
2134	Health	-	-	2,000	2,000	2,000	To provide for physical fees and includes Hep-B shots.
2135	Occ/Phys Therapy	5,410	2,187	1,809	1,809	2,079	To provide occupational/physical therapy for special needs students.
2310	Board of Education	-	9,750	-	-	-	To provide funds for the Governance Committee fee.
2410	Principal's Office	(24,125)	928	-	-	-	Miscellaneous services. In the prior period a credit was applied for a one-time CL&P grant received.
2901	Athletics	39,580	45,383	30,300	30,300	39,672	To provide for officials for athletic events.
2903	Graduation Expenses	9,920	9,119	8,251	8,251	5,955	To provide funds for costs associated with graduation.
	TOTAL OTHER PROF. SERVICES	54,609	91,143	94,840	101,625	109,471	
5340	Technical Services						
2310	Board of Education	59,577	101,325	97,500	97,500	100,000	Audit fees, legal fees, and other professional technical services.
2600	Plant Services	19,875	18,867	13,302	13,302	15,302	Security, Constables, etc. for games and school events.
	TOTAL TECHNICAL SERVICES	79,452	120,192	110,802	110,802	115,302	



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

Object	Description	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense	2008-2009 Requested	Object Description
5398	Supervision District Purchased Svcs	54,019	72,008	99,153	99,153	117,056	Region #4's proportionate share of Supervision District Purchased & Technical Services(Includes Professional Development for District Initiatives and support for Districts accounting and student software.
TOTAL PURCHASED SERVICES		243,680	333,687	391,775	359,060	396,209	
OBJECT 400 - PURCHASED PROPERTY SERVICES:							
5412	Electricity	330,934	381,548	290,000	290,000	301,600	To provide electrical energy to the school.
5422	Snow Plowing	18,659	12,152	20,000	20,000	20,000	To provide for contracted snow plowing services for the schools.
5430	<u>Repairs & Maintenance</u>						
1101	Art	-	-	-	-	325	To provide repairs and maintenance for the departments equipment.
1103	English	247	-	-	-	-	To provide repairs and maintenance for the departments equipment.
1104	Foreign Language	1,855	170	3,000	1,200	1,500	To provide repairs and maintenance for the departments equipment.
1105	Home Economics	430	12	975	878	975	To provide repairs and maintenance for the departments equipment.
1106	Technical Education	2,450	50	3,000	2,700	3,000	To provide repairs and maintenance for the departments equipment.
1108	Math	-	341	-	-	-	To provide repairs and maintenance for the departments equipment.
1109	Music	2,974	1,475	3,640	2,276	3,900	To provide repairs and maintenance for the departments equipment.
1112	Science	133	2,254	4,700	2,230	305	To provide repairs and maintenance for the departments equipment.
1113	Social Studies	689	320	-	-	-	To provide repairs and maintenance for the departments equipment.
2222	Library	1,259	1,776	1,692	1,716	1,742	To provide repairs and maintenance for the departments equipment.
2410	Principal's Office	52,072	21,263	44,000	29,600	39,956	General repairs & maintenance which includes maintenance on copiers, general office equipment, instructional computers, TV's, book rebinding, etc.
2600	Plant Operations	204,055	334,469	407,819	358,445	327,300	To provide repairs and maintenance contracts for general building maintenance, building safety(fire & security), communications system, heating systems, plumbing, and grounds upkeep. Also includes \$20,000 sinking fund contribution for field repairs and truck replacement.
2901	Athletics	5,094	15,272	20,750	18,675	20,900	To provide repairs and maintenance for the departments equipment.
	TOTAL REPAIRS & MAINTENANCE	271,259	377,403	489,576	417,720	399,903	
5440	Rentals	267,881	311,380	322,827	317,827	309,784	Equipment lease agreements for technology, copy machines, and van lease for student transportation.
5498	Supervision District Purchased Prop Svcs	33,714	28,971	27,133	27,133	24,932	Region #4's proportionate share of Supervision District Property Services



Regional School District 4
Chester – Deep River – Essex – Region 4
Proposed Budget for School Year 2008/2009

Object	Description	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense	2008-2009 Requested	Object Description
TOTAL PURCHASED PROPERTY SERVICES		922,446	1,111,454	1,149,536	1,072,680	1,056,219	
OBJECT 500 - OTHER PURCHASED SERVICES:							
5510	Transportation Voc Ed	32,389	33,152	38,182	38,182	40,115	The cost of transportation to Vinal and Vo Ag in Middletown.
5511	Out-of-District Transportation	161,113	177,700	280,000	280,000	282,550	The estimated cost of transportation for out-of-district Special Education placements.
5515	Field Trips	7,223	8,591	14,265	11,265	17,025	Cost of field trips for the middle and high school programs.
5516	Athletic Transportation	38,536	43,806	54,844	47,817	59,118	Athletic team travel for away games and events.
5517	Late Bus	26,072	22,638	24,727	24,727	25,979	To provide transportation for students involved in after school activities.
5520	Comprehensive Insurance	105,733	78,094	82,500	78,003	78,003	Premium payments for Property and Liability Insurance as well as Scholastic Sports insurance.
5530	Communications	28,383	15,181	22,060	18,060	18,060	Cost of telephones for business, internet service is provided by the State at no cost.
5540	Advertising	1,301	3,398	6,000	4,000	4,000	Primarily employment advertising.
5560	Alternative Education Tuition	6,600	4,000	2,000	2,000	-	Tuition aid for alternate (Magnet) schools.
5561	Out-of-District Tuition	567,151	515,582	666,937	639,592	787,023	Expected tuition for out-of-district special education placements, Summer School, adult education, and Vo-ag tuition.
5580	Travel & Conference	28,576	33,916	28,140	26,140	25,611	Each Board of Education is required to maintain a 5-year staff development plan with the State of Connecticut and must commit local dollars toward the effort. These funds provide outside consultants, instructors, in-service training, travel and conferences.
5598	Supervision District Other Purch Service	197,888	224,613	229,207	229,207	240,172	Region #4's proportionate share of Supervision District Purchased Services
TOTAL OTHER PURCHASED SERVICES		1,200,966	1,160,671	1,448,862	1,398,993	1,577,656	
OBJECT 600 - SUPPLIES:							
5610	General Supplies	60,405	49,881	64,855	60,677	67,535	To provide funds for the general office supply needs for administrative offices and other non-instructional programs in the schools
5611	Instructional Supplies						
1101	Art	27,181	23,326	28,026	25,223	31,250	To provide for all consumable materials necessary to conduct the departments program.
1102	Business	2,099	2,054	3,169	2,852	3,326	To provide for all consumable materials necessary to conduct the departments program.
1103	English	2,970	4,664	6,642	6,487	4,066	To provide for all consumable materials necessary to conduct the departments program.
1104	Foreign Language	2,926	2,498	3,099	2,919	1,490	To provide for all consumable materials necessary to conduct the departments program.
1105	Life Management	9,880	9,440	10,475	9,427	10,678	To provide for all consumable materials necessary to conduct the departments program.
1106	Technical Education	24,171	21,994	26,759	24,358	41,475	To provide for all consumable materials necessary to conduct the departments program.



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

Object	Description	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense	2008-2009 Requested	Object Description
1108	Math	11,002	7,980	16,122	14,510	12,118	To provide for all consumable materials necessary to conduct the departments program.
1109	Music	10,637	4,506	9,536	8,582	8,000	To provide for all consumable materials necessary to conduct the departments program.
1110	Physical Ed/Health	1,867	3,246	5,690	5,172	6,145	To provide for all consumable materials necessary to conduct the departments program.
1111	Reading	196	2,485	3,000	2,700	2,700	To provide for all consumable materials necessary to conduct the departments program.
1112	Science	21,515	23,209	20,769	18,692	14,173	To provide for all consumable materials necessary to conduct the departments program.
1113	Social Studies	1,334	1,923	1,400	1,260	1,901	To provide for all consumable materials necessary to conduct the departments program.
1114	Computer Education	1,400	1,408	1,400	1,260	1,400	To provide for all consumable materials necessary to conduct the departments program.
1190	Other Education	16,702	23,816	35,005	31,504	33,090	To provide for all consumable materials necessary to conduct the departments program.
1207	Technology Services	18,104	16,145	21,500	19,350	25,404	To provide for all consumable materials necessary to conduct the departments program.
1210	Gifted & Talented	5,036	5,292	4,500	4,299	4,500	To provide for all consumable materials necessary to conduct the departments program.
1215	Special Education	3,126	2,774	3,568	3,211	3,100	To provide for all consumable materials necessary to conduct the departments program.
1220	Social Development	1,715	1,042	1,750	1,575	1,820	To provide for all consumable materials necessary to conduct the departments program.
2113	Social Worker	362	-	250	225	250	To provide for all consumable materials necessary to conduct the departments program.
2120	Guidance & Testing	9,232	9,207	13,459	12,113	14,221	To provide for all consumable materials necessary to conduct the departments program.
2134	Health	1,369	582	2,423	2,251	1,150	To provide for all consumable materials necessary to conduct the departments program.
2222	Library	9,084	17,021	11,086	10,935	11,477	To provide for all consumable materials necessary to conduct the departments program.
2223	Audio Visual/Tech Services	6,281	4,783	10,000	9,000	10,026	To provide for all consumable materials necessary to conduct the departments program.
2410	Principal's Office	3,814	1,794	-	-	-	To provide for all consumable materials necessary to conduct the departments program.
2901	Athletics	51,173	45,365	64,900	58,410	62,535	To provide for all consumable materials necessary to conduct the departments program.
	TOTAL INSTRUCTIONAL SUPPLIES	243,177	236,551	304,528	276,315	306,295	
5613	Maintenance Supplies	28,393	35,050	34,705	31,234	40,133	Maintenance and custodial supplies for the middle and high school, includes waxes, cleaners, etc.
5623	Bottled Gas	-	(78)	1,000	500	1,000	Bottled gas for the high school.
5624	Heating Fuel	165,363	205,595	213,150	213,570	273,000	Based on expected fuel oil consumption of 40,000 gal. @ JW & 65,000 @ VR @ \$2.60 per gallon.
5626	Gasoline	414	3,362	580	1,010	3,000	Gasoline for equipment.
5641	<u>Textbooks & Workbooks</u>						
1101	Art	-	-	1,021	970	1,684	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

Object	Description	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense	2008-2009 Requested	Object Description
1102	Business	10,667	6,955	11,862	11,269	11,811	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1103	English	15,509	21,950	22,840	21,873	13,024	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1104	Foreign Language	7,489	12,391	8,832	8,795	2,254	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1105	Life Management	-	-	4,100	3,895	2,869	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1106	Technical Education	3,926	1,853	9,425	8,954	16,610	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1108	Math	7,827	4,573	6,947	8,118	28,038	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1109	Music	3,067	1,708	3,820	3,629	4,030	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1110	Phys Ed. (Health Texts)	-	5,253	1,900	1,805	-	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1112	Science	7,425	6,665	8,568	8,140	8,814	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1113	Social Studies	14,505	26,315	32,738	31,101	15,600	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1114	Computer Education	-	92	100	95	100	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1190	Summer Reading	1,456	440	4,305	4,090	6,000	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1210	Gifted & Talented	1,238	6,750	1,250	1,187	1,750	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
1215	Special Education	4,776	460	4,005	3,804	5,075	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
2120	Guidance	-	-	520	633	940	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
2134	Health	-	-	125	119	125	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
2222	Library	720	-	5,830	5,538	4,000	Purchase of new and replacement textbooks and supporting materials for instruction for the department's program.
	TOTAL TEXTBOOKS & WORKBOOKS	78,606	95,404	128,188	124,015	122,724	
		78,606					
5642	Library & Professional Books	38,548	40,750	24,500	22,161	24,500	New and replacement books, magazines and professional materials
5698	Supervision District Supplies	43,869	57,693	56,010	56,010	68,188	Region #4's proportionate share of Supervision District Supplies
	TOTAL SUPPLIES	737,381	724,208	827,516	785,492	906,375	
	OBJECT 700 - PROPERTY:						
5730	Equipment	39,520	79,230	87,548	82,189	54,987	Purchase of new and replacement equipment to supports the middle and high school.



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

Object	Description	2005-06 Actual Expense	2006-07 Actual Expense	2007-08 Original Budget	2007-08 Projected Expense	2008-2009 Requested	Object Description
5798	Supervision District Equipment	-	-	-	-	-	Region #4's proportionate share of Supervision District Equipment
TOTAL EQUIPMENT		39,520	79,230	87,548	82,189	54,987	
OBJECT 800 - OTHER OBJECTS:							
5810	Dues & Fees	60,367	52,294	72,083	66,599	75,343	To provide for school dues and program registration fees.
5834	Note & Bond Issuance Costs	-	14,756	-	-	75,000	To provide for Note & Bond Issuance Costs for Region 4 projects.
5930	Transfers Out	-	13,963	-	-	-	Funding of the cafeteria deficit
5898	Supervision District Other Objects	2,780	13,537	3,125	3,125	4,645	Region #4's proportionate share of Supervision District
TOTAL OTHER OBJECTS		63,147	94,550	75,208	69,724	154,988	
TOTAL		12,368,577	13,212,707	13,858,356	13,858,356	14,495,169	4.60% See Major Budget Drivers Page 14
Superintendent's Staffing Recommendation						51,162	0.37% See Page 15
New Requests						46,242	0.33% See Page 16
GRAND TOTAL		12,368,577	13,212,707	13,858,356	13,858,356	14,592,573	5.30%
Debt Service		2,508,881	2,114,494	2,215,294	2,215,294	2,107,931	-4.85%
Total Expenditures		14,877,459	15,327,200	16,073,650	16,073,650	16,700,504	3.90%
Revenues		459,251	356,607	412,500	412,500	423,476	2.66% See Page 25
Net Billings to Town		14,418,208	14,970,593	15,661,150	15,661,150	16,277,028	3.93%
Note: To properly reflect the operations of Region 4, the Region has implemented the accounting practice of presenting revenues and expenditures as gross figures and are no longer presented as net figures. Prior year data was adjusted to show gross revenues and expenditures for proper comparison purposes.							



Regional School District 4
 Chester – Deep River – Essex – Region 4
 Proposed Budget for School Year 2008/2009

REVENUE

Revenue Source	Actual 2005-06	Actual 2006-07	Budget 2007-08	Projected 2007-08	Projected 2008-09	\$\$\$ Change
INTERGOVERNMENTAL	239,541	225,772	307,000	307,000	341,476	34,476
INTEREST INCOME	375	16,624	500	7,000	7,000	-
MISCELLANEOUS INCOME	219,335 *	114,211	105,000	98,500	75,000	(23,500)
Total Revenue	459,251	356,607	412,500	412,500	423,476	10,976
Carryover From Previous Year	0	0	0	0	0	-
Total Reduction Of Billings	459,251	356,607	412,500	412,500	423,476	10,976

* Includes Special Grant From CL&P

Note: To properly reflect the operations of Region 4, the Region has implemented the accounting practice of presenting revenues and expenditures as gross figures and are no longer presented as net figures. Prior year data was adjusted to show gross revenues and expenditures for proper comparison purposes.



Regional School District #4 Chester - Deep River - Essex - Region 4 Proposed Budget for School Year 2008/2009

RECAP

EXPENSES:

Object Category	Object Description	Projected 2007-08	Requested 2008-09	\$\$\$ Change	%%% Change
100	Salaries	\$8,313,416	\$8,364,521	\$51,105	0.61%
200	Employee Benefits	1,776,802	1,984,214	207,412	11.67%
300	Purchased Services	359,060	396,209	37,149	10.35%
400	Purchased Property Services	1,072,680	1,056,219	-16,461	-1.53%
500	Other Purchased Services	1,398,993	1,577,656	178,663	12.77%
600	Supplies	785,492	906,375	120,883	15.39%
700	Property	82,189	54,987	-27,202	-33.10%
800	Other Objects	69,724	154,988	85,264	122.29%
TOTAL		\$13,858,356	\$14,495,169	\$636,813	4.60%
Superintendent's Staffing Recommendation			51,162		
New Requests			46,242		
GROSS EXPENSES (1)		\$13,858,356	\$14,592,573	\$734,217	5.30%

REVENUE:

Anticipated Revenue	412,500	423,476 *	\$10,976	
Utilization Of Surplus	0	0	0	
Total Revenue	412,500	423,476	\$10,976	2.66%
NET EXPENSES (Gross Expenses less Revenue)	\$13,445,856	\$14,169,097	\$723,241	5.38%

DEBT SERVICE:

830	Interest Payments	950,294	842,931	-\$107,363	
910	Principal Reduction	1,265,000	1,265,000	0	
TOTAL DEBT SERVICE (2)		2,215,294	2,107,931	-\$107,363	-4.85%

TOTAL GROSS EXPENSES To Be Adopted \$16,073,650 \$16,700,504 \$626,854 3.90%

TOTAL NET BILLINGS TO TOWNS \$15,661,150 \$16,277,028 \$615,878 3.93%

TOTAL FUNDING REQUIRED OF TOWNS:

	TOWN'S SHARE OF ADM*				2007 - 2008	2008 - 2009	2007-08	2008-09	Change
	2007 - 2008	2008 - 2009	Stdnts	%%%					
CHESTER	235	24.61%	241	25.08%	3,854,209	4,082,279	228,070	5.92%	
DEEP RIVER	328	34.35%	323	33.61%	5,379,605	5,470,709	91,104	1.69%	
ESSEX	392	41.04%	397	41.31%	6,427,336	6,724,040	296,704	4.62%	
TOTAL	955	100.00%	961	100.00%	15,661,150	16,277,028	615,878	3.93%	

* ADM = Average Daily Membership (Town's Share Of Total Region #4 Student Population As Of October 1 Of The Previous Year).

(1) Includes Region #4s Net Share Of Supervision District Expenses:

	2007-08	2008-09	Change	%
	1,019,180	1,112,380	\$93,200	9.14%

(2) 2007-08 Debt Service Payments (INCLUDED in TOTAL FUNDING REQUIRED OF TOWNS above):

	2008-09 Debt Service Expense			2007-08	2008-09	Change
	Interest	Principal	Total	Total Debt Svc.	\$\$\$	%
CHESTER	211,407	317,262	528,669	545,185	-16,516	-3.03%
DEEP RIVER	283,309	425,167	708,476	760,953	-52,478	-6.90%
ESSEX	348,215	522,571	870,786	909,156	-38,369	-4.22%
TOTAL *	842,931	1,265,000	2,107,931	2,215,294	-107,363	-4.85%